







# U.S. Army 2005 MWR Leisure Needs Rusvey



### **BRIEFING OUTLINE**

**Installation Management Agency - Northwest** 

#### LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

#### SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

#### NEXT STEPS

### **PROJECT OVERVIEW**

**Installation Management Agency - Northwest** 

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### MWR STRATEGIC BUSINESS PLANNING MODEL

#### **COMPONENTS** Analyzing and **Analyzing** Developing Formulating **Formulating** Monitoring forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies. Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

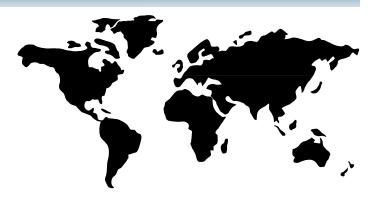
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### **METHODOLOGY**

#### **Installation Management Agency - Northwest**

#### PROJECT SCOPE

- 92 sites were surveyed in 2005
  - Northeast (21 sites) Europe (20 sites)
  - Northwest (10 sites) Korea (9 sites)
  - Southeast (13 sites) Pacific (5 sites)
  - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
  - Active Duty Soldiers
  - Spouses of Active Duty Soldiers (CONUS only)
  - DA Civilians
  - Retirees (CONUS only)
- 34,123 surveys were distributed at IMA Northwest

#### SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

### **METHODOLOGY**

**Installation Management Agency - Northwest** 

### SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents
- Percent IMA Northwest respondents completing survey via the Web by patron group and for all respondents:
  - Active Duty Soldiers: 58%
  - Spouses of Active Duty Soldiers: 41%
  - DA Civilians: 46%
  - Retirees: 29%
  - All Respondents: 41%

### **METHODOLOGY**

**Installation Management Agency - Northwest** 

### SURVEY SAMPLE

- Four population segments
  - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey <u>Population</u>	Surveys <u>Distributed</u>	Surveys <u>Returned</u>	Response <u>Rate</u> *	Confidence Interval **
Army:					
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
IMA - Northwest:					
Active Duty	101,235	8,902	1,212	13.61%	±2.80%
Spouses of Active Duty	28,647	8,115	1,253	15.44%	±2.71%
Civilian Employees	40,577	8,821	1,930	21.88%	±2.18%
Retirees	35,722	8,285	2,266	27.35%	$\pm 1.99\%$
Total	206,181	34,123	6,661	<b>19.52</b> %	<b>±1.18</b> %

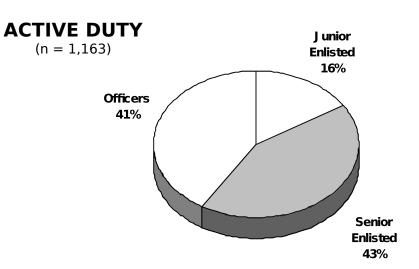
<sup>\*</sup> Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

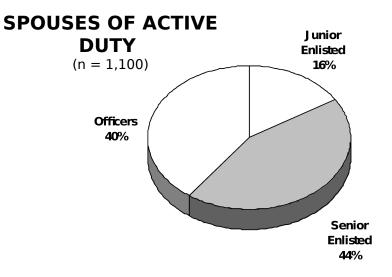
<sup>\*\*</sup>A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be  $\pm 5\%$ . Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

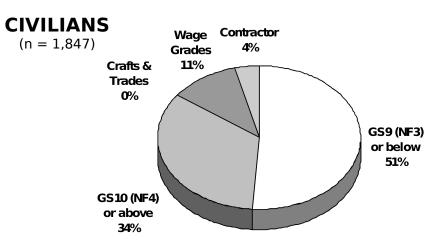
### **PATRON SAMPLE\***

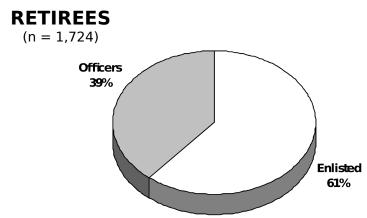
**Installation Management Agency - Northwest** 

#### RESPONDENT POPULATION SEGMENTS









<sup>\*</sup>The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

### **PRODUCTS**

**Installation Management Agency - Northwest** 

#### PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA Region and Army level roll-up reports and briefings

#### PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Region MWR Chiefs, and U.S. Army Community and Family Support Center

# RATES AND RATINGS OF SATISFACTION AND

**Installation Management Agency - Northwest** 

# MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium

58%

Car Wash

37%

**Bowling Center** 

36%

Library

35%

Bowling Food & Beverage

# FACILITIES WITH HIGHEST SATISFACTION RATINGS\*

ITR - Commercial Travel Agency

4.29

**Outdoor Recreation Center** 

4.28

Fitness Center/Gymnasium

# FACILITIES WITH HIGHEST QUALITY RATINGS\*\*

Child Development Center

4.22

ITR - Commercial Travel Agency

4.20

Library

<sup>\*</sup>Satisfaction ratings were based on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied.

<sup>\*\*</sup>Quality ratings were based on a 5 point scale: 5 = Very Good and Louverphoghophese ratings are an average of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

# RATES AND RATINGS OF SATISFACTION AND

**Installation Management Agency - Northwest** 

# LEAST FREQUENTLY USED FACILITIES

**BOSS** 

4%

School Age Services

7%

**Bowling Pro Shop** 

8%

**Marinas** 

8%

Youth Center

# FACILITIES WITH LOWEST SATISFACTION RATINGS\*

Multipurpose Sports/Tennis Courts

3.80

Athletic Fields

3.94

Car Wash

# FACILITIES WITH LOWEST QUALITY RATINGS\*\*

Multipurpose Sports/Tennis Courts

3.66

Athletic Fields

3.75

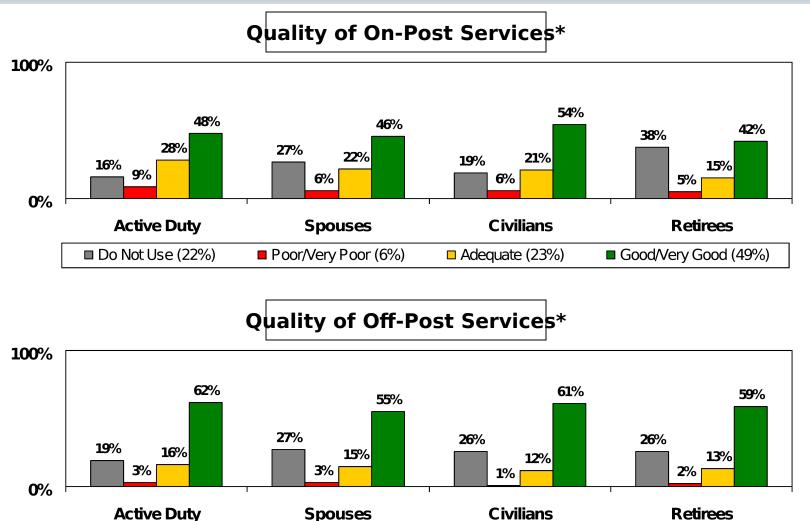
Car Wash

<sup>\*</sup>Satisfaction ratings were based on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied.

<sup>\*\*</sup>Quality ratings were based on a 5 point scale: 5 = Very Good and its Expension of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

## MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

**Installation Management Agency - Northwest** 



Adequate (13%)

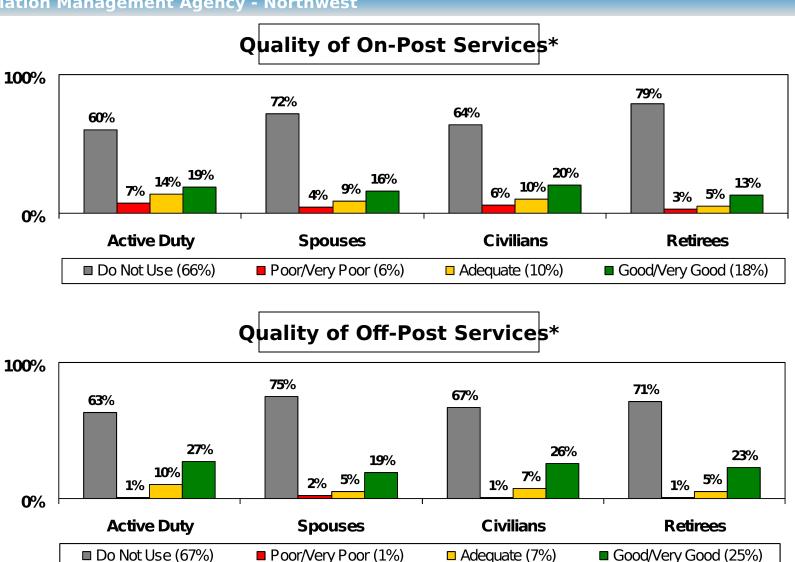
■ Poor/Very Poor (2%)

■ Do Not Use (24%)

■ Good/Very Good (60%)

<sup>\*</sup> Percentages in legend present data for region overall.

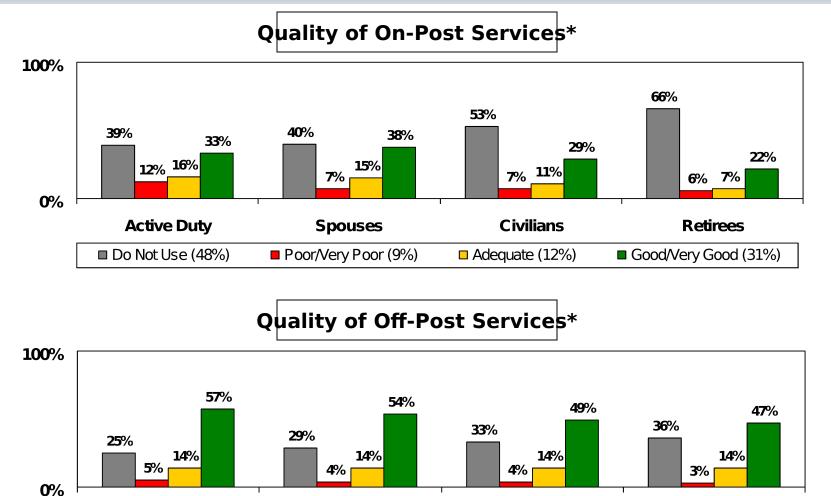
## MWR PROGRAMS & FACILITIES: **CATERING SERVICES QUALITY**



<sup>\*</sup> Percentages in legend present data for region overall.

# MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

**Installation Management Agency - Northwest** 



**Spouses** 

■ Poor/Very Poor (4%)

**Civilians** 

■ Adequate (14%)

**Active Duty** 

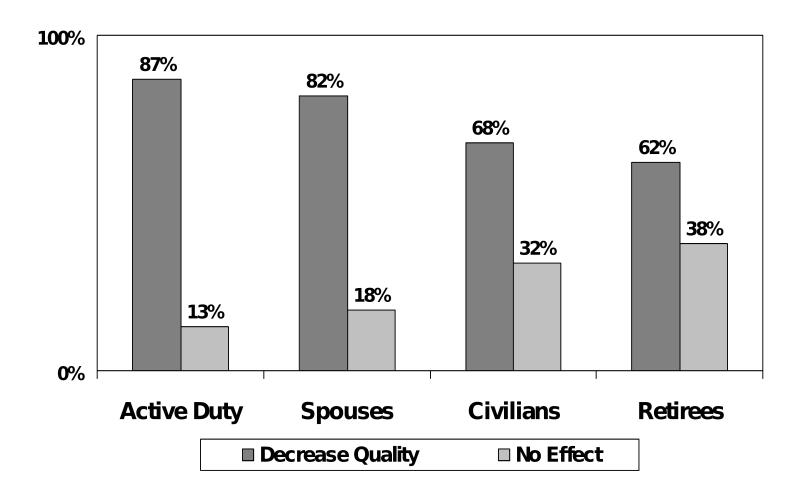
■ Do Not Use (30%)

Retirees

■ Good/Very Good (53%)

<sup>\*</sup> Percentages in legend present data for region overall.

# MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



# MOST AND LEAST IMPORTANT

**ACTIVITIES/PROGRAMS** 

Installation Management Agency - Northwest

### **Top 7 Activities/Programs**

Fitness Center/Gymnasium	77%
Army Lodging	69%
Child Development Center	56%
Library	52%
Youth Center	49%
Swimming Pool	43%
Athletic Fields	41%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

Clubs Arts & Crafts Center	39% 41%
Golf Course Course Food & Bever	. = , 0
Car Wash	47%
Bowling Pro Shop	55%
Golf Course Pro Shop	55%
RV Park	67%

### **Bottom 7 Activities/Programs**

# MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION\*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	21%	19%	27%	13%	21%
E-mail	44%	23%	58%	17%	41%
Friends and neighbors	31%	42%	25%	26%	30%
Family Readiness Groups (FRGs)	11%	23%	3%	2%	10%
Bulletin boards on post	43%	31%	35%	23%	37%
Post newspaper	<b>51</b> %	<b>59</b> %	45%	46%	49%
MWR publications	34%	31%	39%	24%	34%
Radio	5%	4%	8%	9%	6%
Television	6%	8%	4%	5%	5%
My child(ren) let(s) me know	6%	7%	2%	2%	4%
Other unit members or co-workers	33%	13%	28%	11%	25%
Unit or post commander or supervisor	17%	5%	6%	2%	10%
Marquees/billboards	25%	22%	23%	17%	22%
Flyers	39%	<b>32</b> %	42%	29%	<b>37</b> %
Other	6%	9%	5%	12%	7%
I never hear anything	5%	7%	4%	18%	7%

<sup>\*</sup>The top 3 sources of MWR information are shaded for each patron group and the total population.

# MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE\*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	86%	85%
Better Opportunities for Single Soldiers	46%	N/A
Army Community Service	58%	56%
MWR Programs and Services	83%	85%

<sup>\*</sup> Positive = moderate, great or very great extent

### ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	55%	86%	14%
Outreach programs	47%	73%	27%
Family Readiness Groups	70%	77%	23%
Relocation Readiness Program	68%	89%	11%
Family Advocacy Program	67%	75%	25%
Crisis intervention	52%	73%	27%
Money management classes, budgeting assistance	61%	77%	23%
Financial counseling, including tax assistance	66%	85%	15%
Consumer information	34%	73%	27%
Employment Readiness Program	49%	78%	22%
Foster child care	24%	66%	34%
Exceptional Family Member Program	64%	77%	23%
Army Family Team Building	59%	76%	24%
Army Family Action Plan	45%	74%	26%

<sup>\*</sup> Percentage of Active Duty users

### ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	56%	91%	9%
Outreach programs	50%	80%	20%
Family Readiness Groups	80%	84%	16%
Relocation Readiness Program	72%	92%	8%
Family Advocacy Program	68%	82%	18%
Crisis intervention	51%	78%	22%
Money management classes, budgeting assistance	61%	78%	22%
Financial counseling, including tax assistance	67%	90%	10%
Consumer information	33%	84%	16%
Employment Readiness Program	59%	76%	24%
Foster child care	21%	80%	20%
Exceptional Family Member Program	67%	79%	21%
Army Family Team Building	62%	87%	13%
Army Family Action Plan	45%	88%	13%

<sup>\*</sup> Percentage of Spouses of Active Duty Member users

# POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	48%	44%
Personal job performance/readiness	46%	45%
Unit cohesion and teamwork	49%	49%
Unit readiness	55%	56%
Relationship with my spouse	43%	41%
Relationship with my children	44%	42%
My family's adjustment to Army life	47%	55%
Family preparedness for deployments	52%	61%
Ability to manage my finances	34%	33%
Feeling that I am part of the military community	48%	52%

<sup>\*</sup> Positive = moderate, great or very great extent

# POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	87%	78%
Helps minimize lost duty/work time due to lack of child care/youth services	87%	80%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	67%	54%
Allows me to work outside my home	73%	72%
Allows me to work at home	52%	59%
Offers me an employment opportunity within the CYS program	43%	50%
Allows me/my spouse to better concentrate on my/our job(s)	75%	67%
Provides positive growth and development opportunities for my children	81%	82%

<sup>\*</sup> Positive = moderate, great or very great extent

# (BOSS):

### POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	40%
Personal job performance/readiness	42%
Unit cohesion and teamwork	39%
Unit readiness	39%
Ability to manage my finances	37%
Feeling that I am part of the military community	40%
Relationship with my children (single parents)	40%
My family's adjustment to Army life (single parents)	38%
Family preparedness for deployments (single parents)	40%

<sup>\*</sup> Positive = moderate, great or very great extent

# LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports	
Basketball	13%
Softball	12%
Soccer	10%
Volleyball	9%
Touch/flag football	8%

Outdoor Recreation	
Going to beaches/lakes	34%
Picnicking	30%
Fishing	30%
Camping/hiking/backpacking	28%
Bicycle riding/mountain biking	22%

Social	
Entertaining guests at home	61%
Special family events	40%
Night clubs/lounges	28%
Happy hour/social hour	27%
Dancing	26%

Sports and Fitness	
Walking	39%
Cardiovascular equipment	32%
Weight/strength training	28%
Running/jogging	25%
Bowling	23%

Entertainment	
Watching TV, videotapes, and D	VDs62%
Going to movie theaters	55%
Festivals/events	32%
Attending sports events	32%
Plays/shows/concerts	31%

Special Interests		
Internet access/applications (home	)56%	
Gardening	38%	
Automotive detailing/washing	31%	
Automotive maintenance & repair	27%	
Digital photography	27%	

# LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST\*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Reading (library)	31%	N/A	31%
Internet access (library)	27%	N/A	27%
Reference/research services (library)	26%	N/A	26%
Study/self-development (library)	23%	N/A	23%
Multi-media (videos, DVDs, CDs) (library)	22%	N/A	22%
Cardiovascular equipment	21%	11%	32%
Weight/strength training	19%	9%	28%

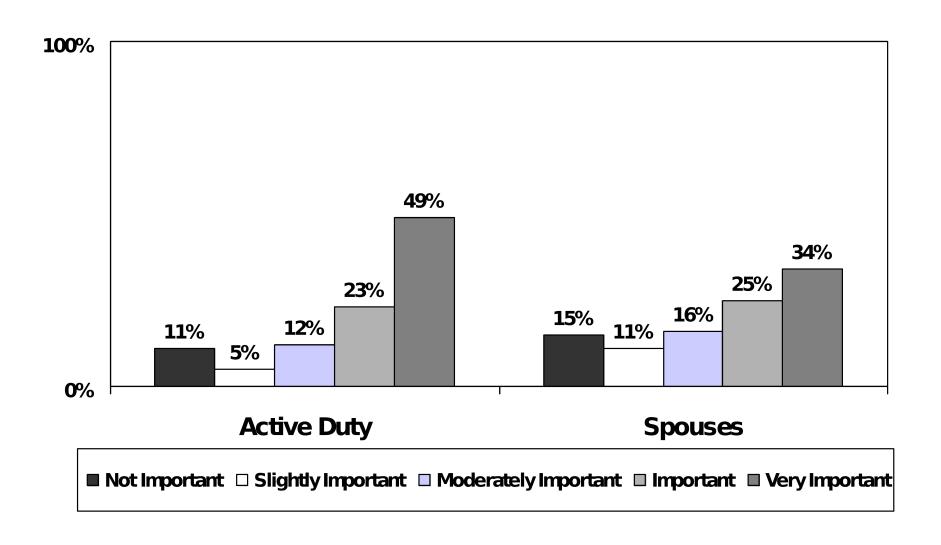
<sup>\*</sup>Top 7 leisure activity preferences ranked by on-post participation.

# LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION\*

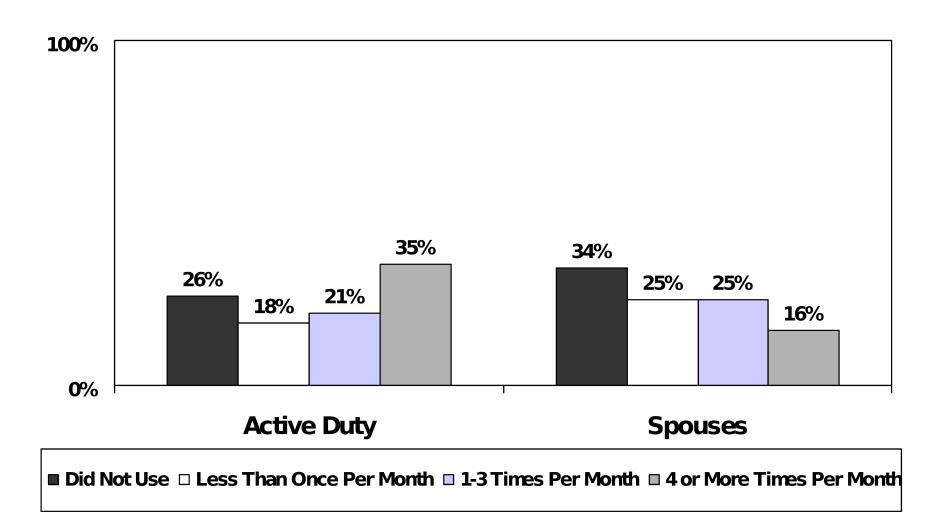
ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	8%	3%	45%	56%
Gardening	2%	2%	34%	38%
Automotive detailing/washing	8%	10%	13%	31%
Automotive maintenance & repair	7%	8%	12%	27%
Digital photography	3%	5%	19%	27%
Computer games	2%	1%	22%	25%
Trips/touring	1%	15%	N/A	16%

<sup>\*</sup>Top 7 special interest activity preferences ranked by overall participation.

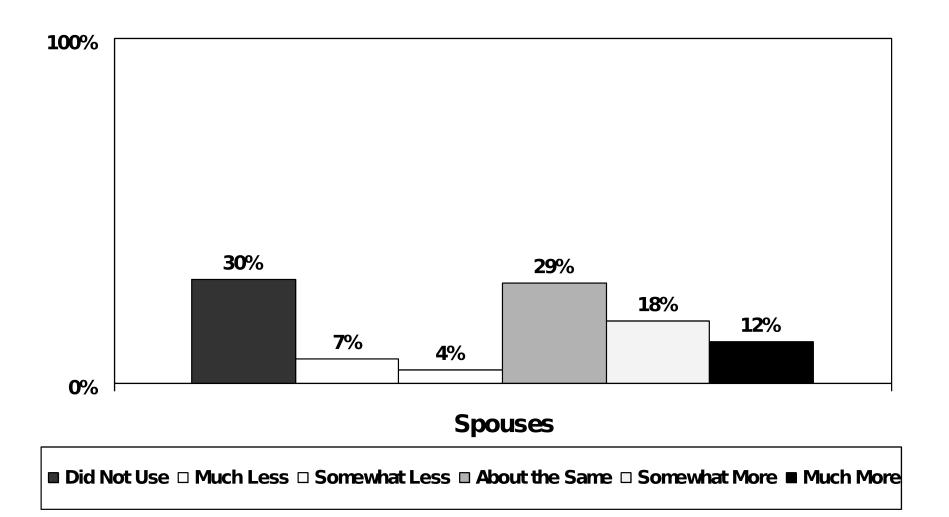
# DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT



# DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME



# DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



# ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will make military a career	57%
Probably will make military a career	18%
Undecided	12%
Probably will not make military a career	5%
Definitely will not make military a career	9%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
Yes	74%
Not Sure	18%
No	9%

### **NEXT STEPS**

**Installation Management Agency - Northwest** 

#### INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

#### DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)